# REVISION TO FINANCIAL PROCEDURE RULES RE THE REPORTING OF BALANCE SHEET DEBT 

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To: Governance and Audit Committee - 25 September 2013 <br> Main Portfolio Area: Financial Services <br> By: Sarah Martin, Financial Services Manager <br> Classification: Unrestricted <br> Ward: All <br> \begin{tabular}{ll}

Summary: \& | For the Governance and Audit Committee to consider a revision |
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| of the Financial Procedure Rules to require the reporting of aged |
| debts over $£ 150,000$ to Council. |

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## For Decision

### 1.0 Introduction

1.1. The level of outstanding debt is an important indicator of the financial risk being carried by the Council. It was therefore recommended by Cabinet at its meeting on 1 August 2013 that the Constitutional Review Working Party approve a revision to the Financial Procedure Rules to require the reporting to Council of any debt owed by an organisation, or its subsidiaries, where it exceeds $£ 150,000$. It is proposed that the report will also include details of the debt recovery measures in place and that the debt will only be reported where it becomes 'aged', i.e. where the standard payment terms have been exceeded and payment remains outstanding after the normal reminder letters have been sent. Such debts will be reported to the next available ordinary council meeting. At its meeting on 21 August 2013 the Constitutional Review Working Party recommended the report to be considered by the Governance and Audit Committee.

### 2.0 Background

2.1 There is currently no requirement within the Financial Procedure Rules for large outstanding debts to be reported to Council. The effective management and collection of debt is an essential contributor to Local Authority financial resources and maximises income available to provide services. As such, the level of outstanding debt is a key indicator of the financial risk being carried by the Council and it is therefore important that Members are aware of any large outstanding debts and the recovery action being taken to pursue them.
2.2 The standard payment terms for our larger debtors are 30 days, although individual contracts with debtors may vary these terms. There are a few of our largest debtors who have agreed payment terms of 60 days.
2.3 The Council's recovery process is that a first reminder is sent if payment, or an arrangement for payment, is not made within 10 days of the payment terms being exceeded. A second reminder notice will be issued after a further 10 days. If payment is not received within the stated terms of the invoice and subsequent reminder
notices, the debt transfers to EK Services who will commence recovery procedures beginning with the issue of a more formal reminder notice, giving the customer a further 7 days to make full payment. If full payment is not made within 7 days of this reminder notice being issued, EK Services will send a final notice requiring payment to be made in full within 7 days. If this doesn't result in payment, EK Services will contact the debtor to negotiate settlement of the arrears. If payment is still not made, then a final notice is sent and formal enforcement action is commenced.
2.4 This report proposes that when a debt over $£ 150,000$ becomes 'aged' it will be reported to the next available ordinary council meeting. It is proposed that for those debts over $£ 150,000$ with payment terms of 30 days, they are reported to Council at day 60. At this stage the debt has been passed to EK Services and the first formal reminder letter has been sent. For those few debtors where the payment terms are 60 days, they will be reported to Council if the debt exceeds $£ 150,000$ at day 90 .
2.5 If the debt is paid between the report being drafted and the next available ordinary council meeting, then the report will be withdrawn.

### 3.0 Options

3.1 Members agree the revision to the Financial Procedure Rules requiring the reporting of aged debts over $£ 150,000$ to the next ordinary council meeting in accordance with the timelines proposed above.
3.2 Members agree the revision to the Financial Procedure Rules requiring the reporting of aged debts over $£ 150,000$ to the next ordinary council meeting but propose alternative timelines for such reporting.
3.3 Members do not agree the revision to the Financial Procedure Rules requiring the reporting of aged debts over $£ 150,000$ to the next ordinary council meeting.

### 4.0 Corporate Implications

### 4.1 Financial and VAT

4.1.1 This report does not result in any additional costs or VAT implications to the authority but does ensures that Council is aware of the financial risk associated with large outstanding debts and the action being taken to recover these debts.

### 4.2 Legal

4.2.1 All outstanding debts will continue to be pursued in accordance with the appropriate legal powers.

### 4.3 Corporate

4.3.1 Corporate priorities can only be delivered with robust finances. The effective monitoring and collection of debts is essential to protect the income coming in to the authority.

### 4.4 Equity and Equalities

4.4.1 There are no equity or equality issues arising directly from this report.

### 5.0 Recommendation

5.1. That the Governance and Audit Committee considers the amendment to the Financial Procedure Rules to require the reporting of all aged debt over $£ 150,000$ to the next available ordinary council meeting.
5.2. That the Governance and Audit Committee considers that the timeline for reporting debts shall be 60 days for those debts with standard payment terms of 30 days and 90 days for those debts with payment terms of 60 days.

| Contact Officer: | Sarah Martin, Financial Services Manager |
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| Reporting to: | Sue McGonigal, Chief Executive and S151 Officer |

## Annex List

None N/A

Corporate Consultation Undertaken

| Finance | $n / a$ |
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| Legal |  |

